



UNIVERSITY OF WASHINGTON
The Graduate School
G-1 Communications
Box 353770
Seattle, Washington 98195-3770

Telephone: (206)543-5900

Fax: (206)685-3234

December 20, 2005

To: Phyllis Wise, Provost
Ana Mari Cauce, Executive Vice Provost
Office of the Provost, Box 351237

From: Suzanne Ortega, Vice Provost and Dean
Melissa Austin, Associate Dean for Academic Programs
The Graduate School

RE: Daniel J. Evans School of Public Affairs 10-Year Review and
Proposal for a new Ph.D. program in Public Policy and Management

At its meeting of November 17, 2005, the Graduate School Council met with members of the team that reviewed the Daniel J Evans School of Public Affairs, Sandra Archibald (Dean of the Evans School), Paul Waddell (Professor and Chair of the Ph.D. committee), and Carrie Evans (Special Assistant to the Dean on Policy and Planning). The Evans School was last reviewed in 1994 and currently offers a traditional Master of Public Policy (MPA) a Midcareer MPA, an Executive MPA, and a Peace Corps Master International MPA. They proposed a new Ph.D. degree program in Public Policy and Management in September, 2005.

The review site visit was conducted on May 17 and 18, 2005, at which time the review committee met with School faculty, students, and staff. In addition, external reviewers provided written reviews for the proposed Ph.D. program in Public Policy and Management.

In their report, the review committee made 5 specific recommendations:

- 1) Broaden the School's scope, mission and standing by asserting its unique identity and strategic role within the University, constructing more alliances with other academic units across campus, and increasing its international reach.
- 2) Align faculty resources with the needs of the new Ph.D. program, including at least 3 new faculty positions, and by making strategic use of non-academic experts.
- 3) Improve and enhance mentoring of junior faculty
- 4) Expand the research enterprise to accommodate the future needs of the Ph.D. students
- 5) Find ways to expand and strengthen diversity efforts.

During the Council discussion, it was also recommended that:

- The School should consider reconfiguring the mid-career MPA program to increase enrollment, possibly involving collaborations with UW-Bothell and UW-Tacoma.
- Continued improvements be made in having more core courses taught by ranked faculty rather than non-tenured faculty.
- The School improve communication with students about mentoring expectations.
- Clear benchmarks for tracking student progress in the new Ph.D. program be developed.

The Graduate School Council agreed with Review Committee to grant 10-year continuation of the degree programs in the Evans School, with the next review to occur during the 2014-015 academic year.

The Council also recommended that the Ph.D. proposal be forwarded to the Higher Education Coordinating Board, for review and approval. The Ph.D. proposal will subsequently be forwarded to the Board of Regents for final approval.

c: Mark Emmert, President
Ana Mari Cauce, Executive Vice Provost, Office of the Provost
Sandra O. Archibald, Dean, Daniel J. Evans School of Public Affairs
Steven R. Smith, Associate Dean, Daniel J. Evans School of Public Affairs
Paul A. Waddell, Professor, Daniel J. Evans School of Public Affairs and
Department of Urban Design and Planning
Adam Grupp, President, Graduate and Professional Student Senate
Augustine McCaffery, Senior Academic Program Specialist, The Graduate School
Members of the Evans School Review and Ph.D. Proposal Review Committee
Graduate School Council