



July 14, 2015

Michael Rosenfeld, Professor of Environmental & Occupational Health Sciences and Pathology  
Chair, Faculty Council on Research

Dear Mike,

When the university adopted Activity-Based Budgeting in 2012, there was an understanding that ABB policies might need to be revised in light of experience, and an ABB Review Committee was established to monitor the operation of ABB and to recommend policy changes when needed.

Several of the ABB issues that have come to the attention of the Review Committee have implications for the academic and research missions of the university that go well beyond the mandate of the Review Committee, so the committee asked the Faculty Senate and the Board of Deans and Chancellors to develop policy recommendations. We have decided that, as a start, these issues should be taken up by existing councils.

We're writing to ask FCR to address the interconnected set of issues surrounding the effects of ABB on research collaboration.

"Fostering collaboration in the 21<sup>st</sup> century" is one of the central initiatives in the university's Sustainable Academic Business Plan; see the attached statement that was endorsed in May 2014 by the Board of Deans and Chancellors. One of the central policy statements of that document is that ABB should not be viewed as a barrier to collaboration.

Please consider whether the current ABB funding structure provides appropriate incentives or disincentives for collaborative research, especially research involving more than one college, school, or campus. If not, please consider suggesting improvements to the current structure.

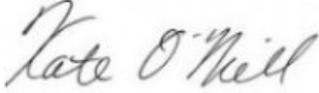
In your discussions, please consult with any relevant stakeholders, including at least the following:

- The Office of Planning and Budgeting (Sarah Hall)
- The Office of Research (Mary Lidstrom)
- The Board of Deans and Chancellors (Sandy Archibald)
- The Faculty Senate leadership (Kate O'Neill, Norm Beauchamp, and Zoe Barsness)
- The chancellors, faculty leaders, and student advisory councils of UW-Bothell and UW-Tacoma
- GPSS (Alex Bolton)

As you evaluate whether ABB has undesirable effects, please advise whether solutions require fundamental changes to or exemptions from ABB principles, or whether they might be alleviated by administrative guidelines on how to work around unintended problems efficiently.

We would appreciate it if you could provide the three of us (O'Neill, Archibald, and Hall) with a report on your findings, at least in preliminary form, by the end of Autumn Quarter 2015. Please let us know if you have any questions.

Sincerely,



Kate O'Neill  
Chair, Faculty Senate  
Professor of Law



Sandy Archibald  
Co-chair, ABB Review Committee  
Chair, Board of Deans and Chancellors  
Dean and Professor, Evans School of Public Policy and Governance



Sarah Hall  
Co-chair, ABB Review Committee  
Assistant Vice Provost, Office of Planning and Budgeting

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Attachment: Statement on Collaboration, May 2014