

## Washington Rural Multi-payer Model March 26, 2018

Presenter: Gary Swan, Health Care Authority





Providers face

- Recruitment and retention
- Sicker, older populations
- Operating margins are low
- Relationships with larger systems have not benefited rural providers...

Low utilization and challenges faced under cost-based reimbursement will be exacerbated as the system moves to value-based purchasing. Is there a better way?



# The vision



- We envision a new model of care that embraces health equity for rural Washington through health system transformation, and is in service of better care, smarter spending, healthier populations, and provider satisfaction.
- Success over the next several months means that we are able to agree on a new model of care for Washington's rural regions.



## Background

Where we've been, where we are, and where we want to go



# Working session outcomes

- February and March working sessions
  - Starting the model development process
- Key takeaways:
  - Collaboration
  - Build upon existing transformation efforts
  - A new model must be phased in
  - Risk, infrastructure and data



# Rural multi-payer innovations nationally

### CMMI Models:

- Maryland All-Payer Model
  - Limit annual all-payer per capita total hospital cost growth to 3.58%
  - Care Redesign Program

#### • Pennsylvania Rural Health Model

- Prospectively sets global budget for each participating rural hospital, based primarily on hospitals' historical net revenue for inpatient and outpatient hospital-based
- Rural Hospital Transformation Plans

#### Vermont All-Payer ACO Model

- Limit the annualized per capita health care expenditure growth for all major payers to 3.5 percent
- Focus on achieving Health Outcomes and Quality of Care (substance use disorder, suicides, chronic conditions, and access to care)



https://innovation.cms.gov/initiatives/index.html#views=models

### Rural multi-payer model Potential model structure

Quality Performance	Total cost of care pool	
	Hospital Services (IP/OP, including ER, observation, ancillary, swing beds)	<ul> <li>Baseline budget – Total patient revenue</li> <li>Trending of the budget</li> <li>Payer allocation of the budget</li> <li>Retrospective adjustments and reconciliation of the budget</li> <li>Prospective adjustments of the budget</li> <li>Encounter-based payments</li> </ul>
	Primary Care (RHCs and PCP related services)	<ul> <li>Per-member-per-month</li> <li>Prospective quality adjustments</li> <li>Encounter-based payments</li> </ul>



# Status and timeline







Healthier Washington: https://www.hca.wa.gov/about -hca/healthier-washington

Contact: Rachel Quinn: Rachel.Quinn@hca.wa.gov

Gary Swan: Gary.Swan@hca.wa.gov

J.D. Fischer: JD.Fischer@hca.wa.gov



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