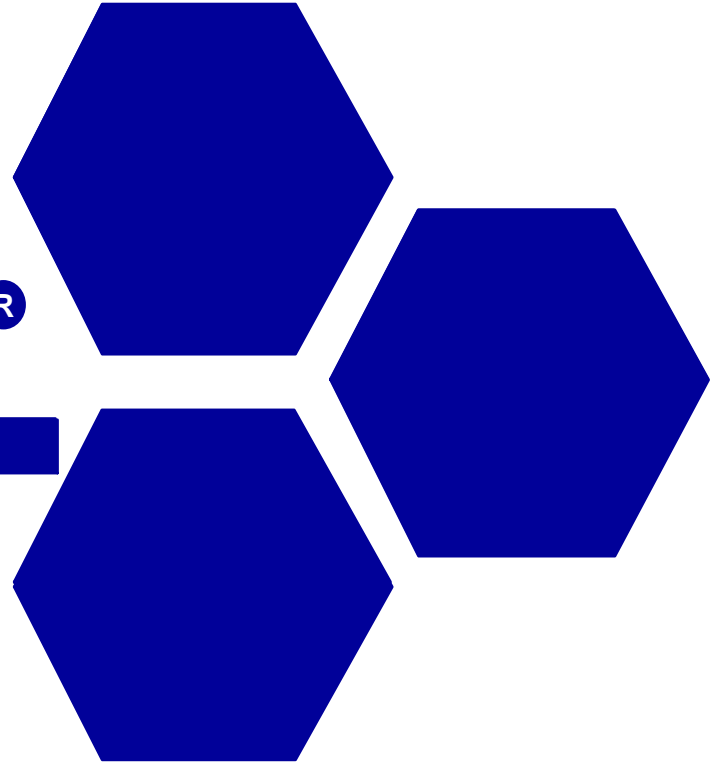
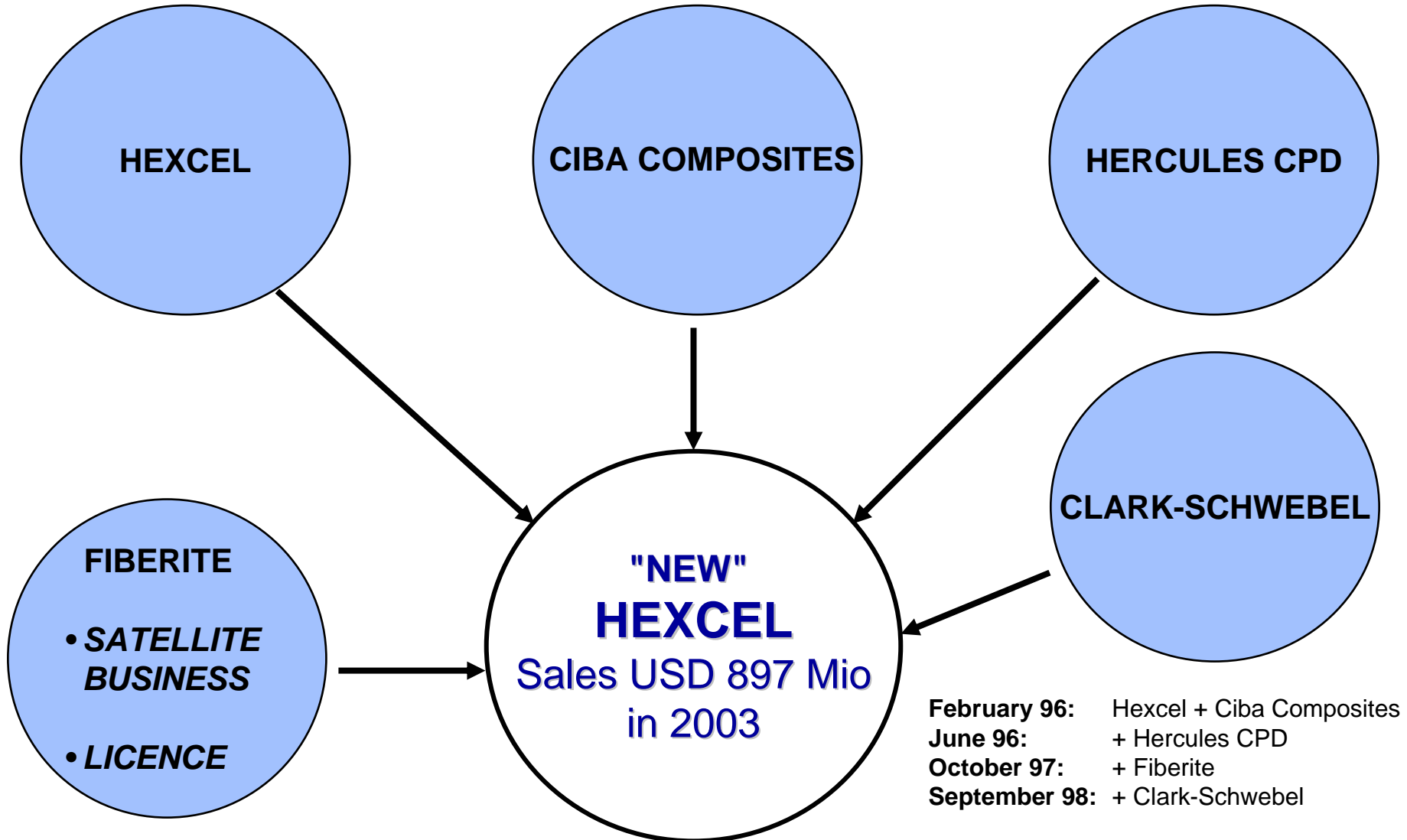


HEXCEL[®]



Consolidation and Growth





Hexcel - Products

Reinforcements

Composites

Structures



Fiberglass
Fabric

Precursor

Prepreg

Sandwich Panel

Interior

Reinforcement
Fabric

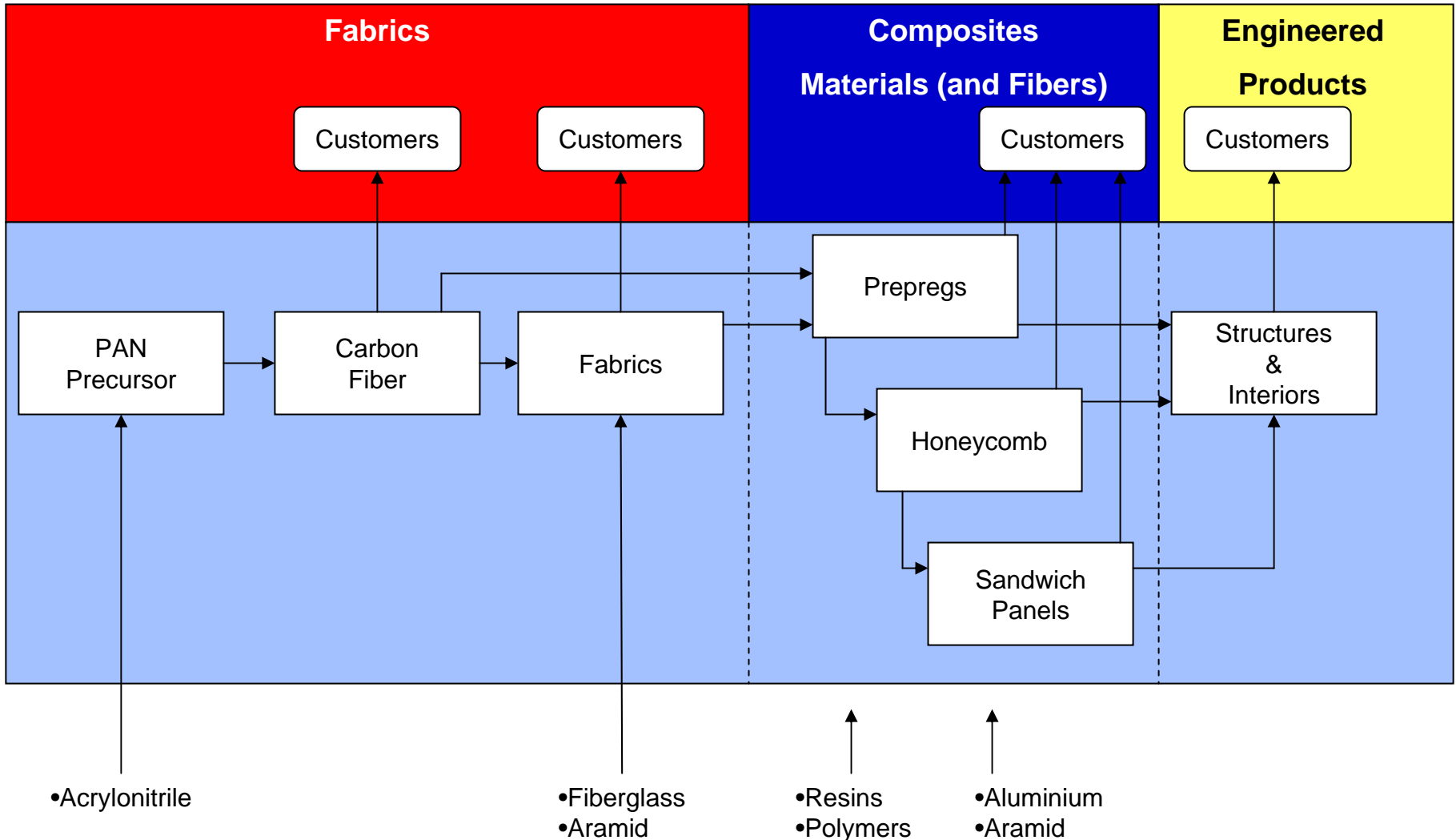
Carbon Fiber

Honeycomb

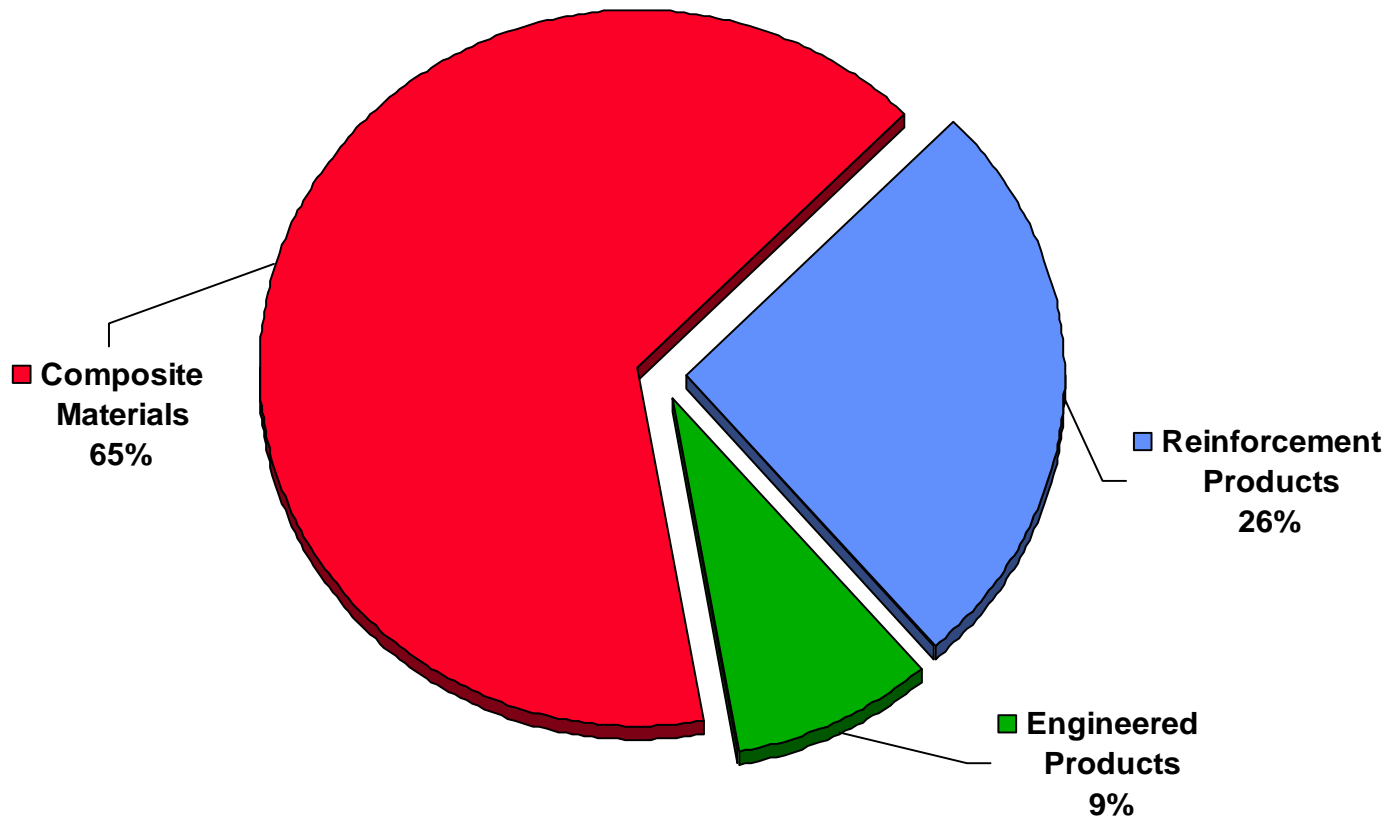
Structure

World Leader in Advanced Composite Materials

Hexcel's Vertical Integration



2003 Sales by Business Sector

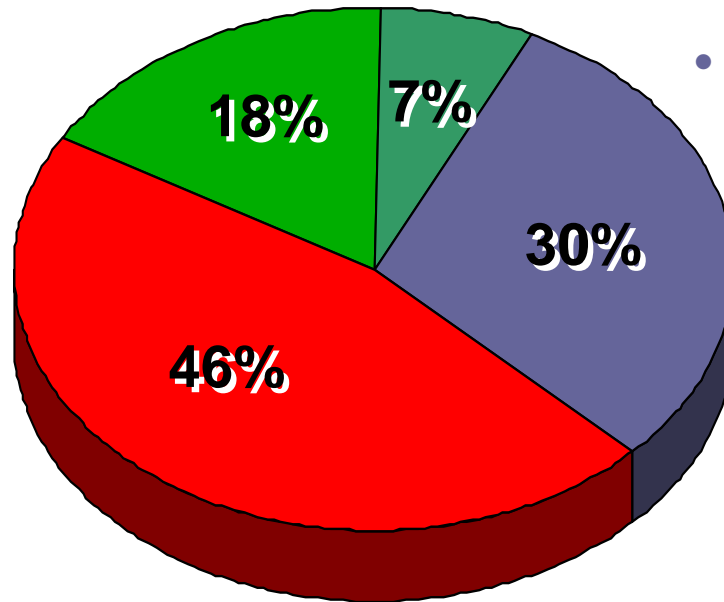


**Total: USD 897 million
(pro forma)**



Hexcel – Market Segments

- **Space & Defense**
 - Military Aircraft
 - Launch Vehicles
 - Satellites
 - Missiles
- **Electronic Materials**
 - Switches & Routers
 - Telephone Equipment & Cell Phones
 - Laptops
 - PDAs



- **Commercial Aerospace**
 - Boeing
 - Airbus
 - Engines/Nacelles
 - Regional/Business Aircraft
- **Industrial**
 - Ballistics
 - Wind Energy
 - Auto
 - Recreation
 - Architectural Fabrics
 - Marine & Rail Transportation

2003 Sales = \$897 Million

Products

- Resins



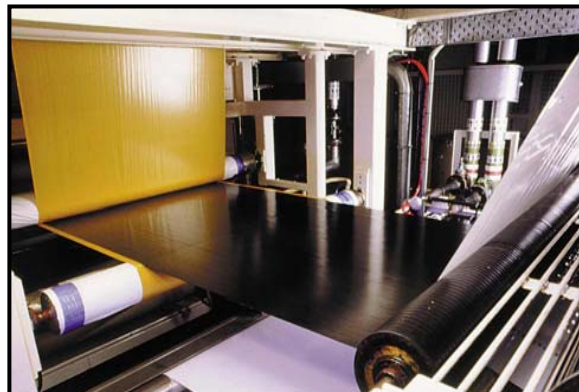
- Carbon Fibers



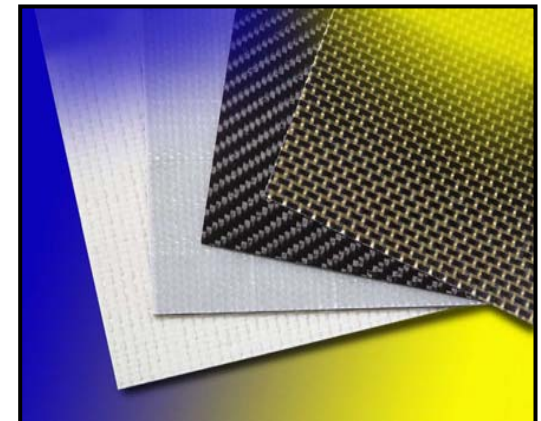
- Adhesives



- Prepreg



- Laminates



Products

- Polyurethanes



- Moulding Compound



- Gel Coats



- Thermoplastics



Products

- Metallic honeycomb



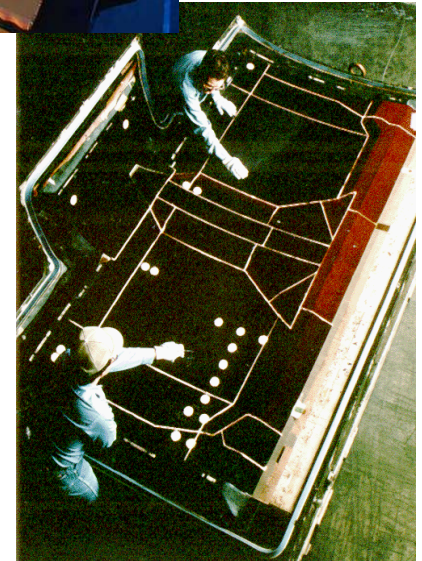
- Panels



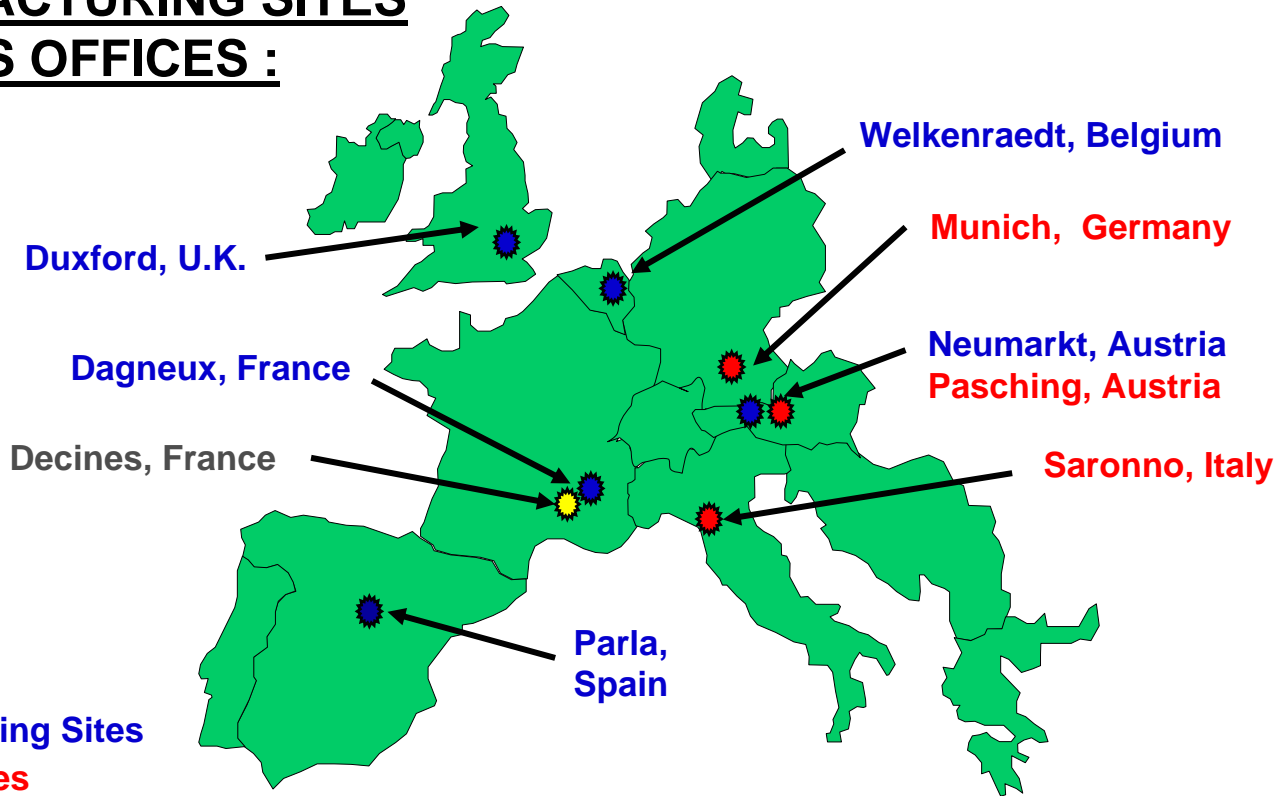
- Non-metallic core



- Special Process

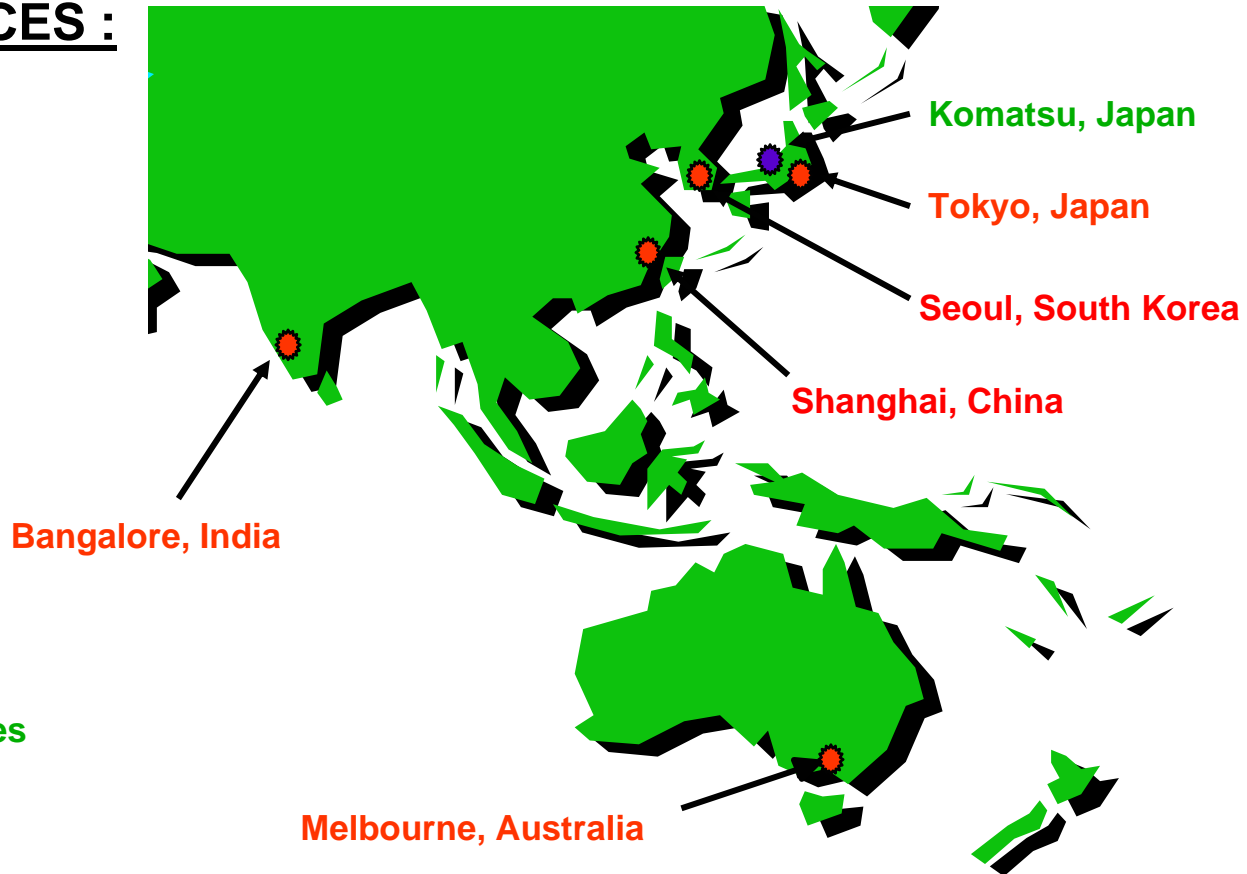


EUROPEAN MANUFACTURING SITES & SALES OFFICES :



Manufacturing Sites
Sales Offices
Fabrics

PACIFIC RIM
MANUFACTURING SITES
& SALES OFFICES :



US MANUFACTURING SITES & SALES OFFICES :

